Bactiguard®

Carnegie Syd Malmö

Thursday 14 March 2024

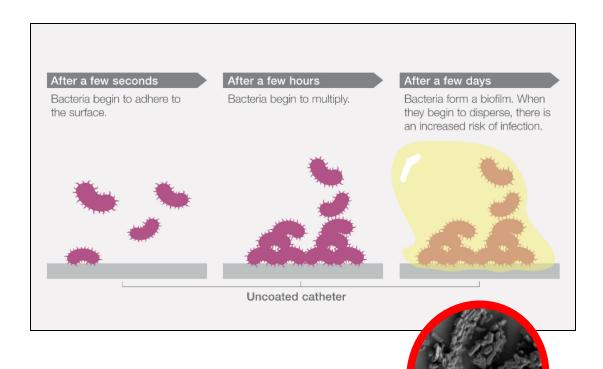
Patrick Fruergaard Bach, Chief Financial Officer

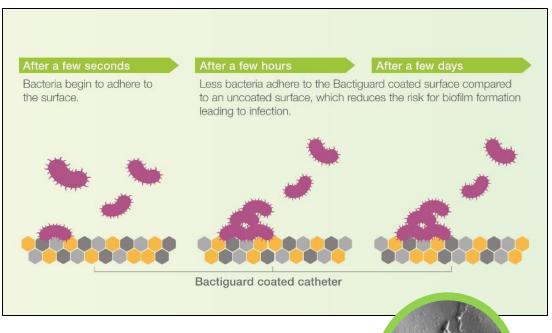




The dangers of biofilm...

Medical devices that stay in the body more than two days – a possible danger for infection

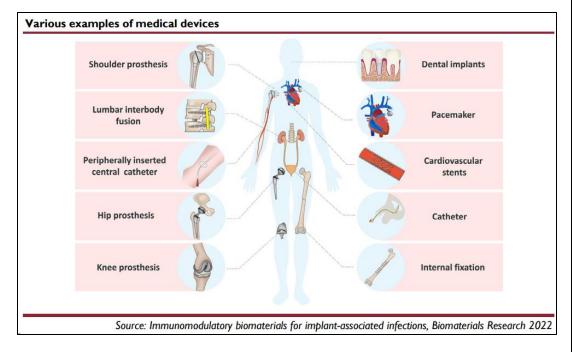






... it's all over the body, and it's well documented

Implant-associated infection rates differ but are among the most frequent and severe complications



Device	Estimated no. inserted in the United States per year	Rate of infection,%	Attributable mortality ^a
Bladder catheters ^b	>30,000,000	10–30	Low
Central venous catheters ^{b,c}	5,000,000	3–8	Moderate
Fracture fixation devices ^b	2,000,000	5-10	Low
Dental implants ^d	1,000,000	5-10	Low
Joint prostheses ^b	600,000	1–3	Low
Vascular grafts ^b	450,000	1–5	Moderate
Cardiac pacemakers ^{b,d}	300,000	1–7	Moderate
Mammary implants, in pairs ^e	130,000	1–2	Low
Mechanical heart valves ^d	85,000	1–3	High
Penile implants ^{b,d}	15,000	1–3	Low
Heart assist devices ^d	700	25-50	High
a Semiquantitative scale for attrib >25%. b Numbers estimated by analysis Numbers estimated by review Numbers estimated by person ufacturing companies. b Numbers estimated by review Numbers estimated by review	s of market reports. of the medical litera al communication w	iture. vith personnel fro	om device man-







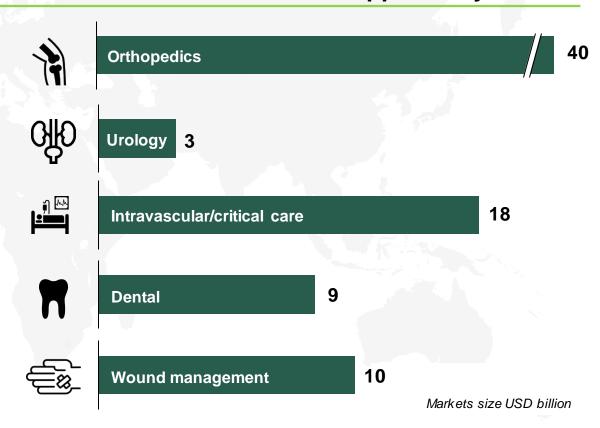
Opportunities behind critical global healthcare trends

"not a question of if, it's a question of when"

The issues

- Antimicrobial resistance one of the top global public health threats facing humanity – associated with the death of close to 5 million people globally in 2019
- 1 in 10 patients worldwide affected by healthcare associated infections
- Demographic development, ageing population and increasing lifestyle diseases
- Strained healthcare resources

The USD 80bn market opportunity





The new, license focused Bactiguard

Purpose (why we exist)

"to champion a healthier world by preventing infections"

Vision (what we strive to be, visionary, long-term aspiration)

"to be the **global standard of care** for **preventing medical device related infections**"

Mission (what we do to reach our vision)

"by being the **premier partner for leading medtech companies**, joining forces to **redefine healthcare** and **improve health** worldwide"





Biggest strategic shift in Bactiguard's history

"from a medical device production company to a **knowledge and specialist organization** – and a **profitable business**"



Christine Lind new CEO
Broad strategic and operational experience from more than 25 years in the healthcare sector

Focus areas:

License

- strengthen organization
 - double down on current partnerships
 - new partnerships

R&D and coating development

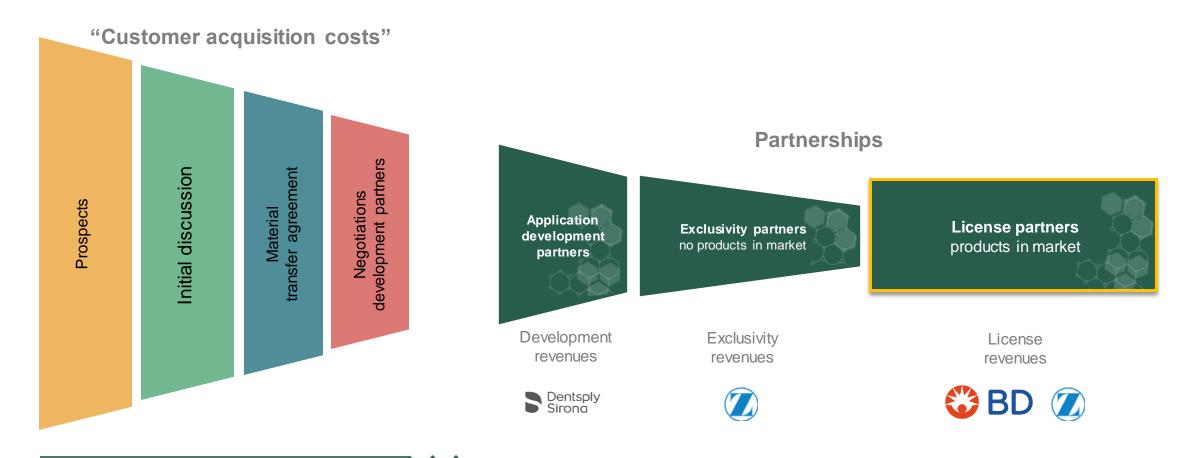
- institutionalize
- Billy Södervall Academy
 - lab facility Markaryd

BIP portfolio

- BD agreement
- transition/phase out
- outsourcing discussions



A license focused business model



Months



Strengthened ties with BD in Q4 2023

Bactiguard's longest and strongest partnership

Looking back...

- BD (Becton Dickinson & Company) one of the largest global medical technology companies
- In partnership since early 1990s more than 230 million coated Foley catheters sold to date generating more than USD 1bn in additional sales for BD

Looking ahead...

- BD exclusive global license for Bactiguard coated Foley catheters (ex China) global market value for Foleys around USD 1.5bn, growth some 5%*
- Limited but positive impact on income statement 2024 **more substantial contribution** over time



^{*} Future market insights.com(September 2020) and Grand View Research.com(Foley Catheter Market Size, Share and trends report 2030).









Our financial targets

Mid-term expectations given new strategy and license focused business model

Profitability	Growth	Application areas generating license revenues
deliver an EBITDA of SEK 500 million by year-end 2028	deliver net sales in excess of SEK 1 billion by year-end 2028	have at least 10 application areas in license partnerships with products in the market by yearend 2028

"from a medical device production company to a knowledge and specialist organization – and a profitable high-margin business"



Why invest in Bactigard?

A recap of today's presentation

- AMR caused the death of close to 5 million people globally in 2019 – a silent tsunami
- Biofilm on a medical device is the start of a potential infection – this problem MUST be solved
- Medical devices in the body more than two days should be coated – value of uncoated medical devices sold today around USD 100bn
- Biocompatible, sustainable and safe
- Prevents infection by repelling not killing bacteria
- New license partnership focused strategy major market potential behind critical global healthcare trends



